



**Operational Resilience Policy**  
**eNet Automated Services Network Company (EMSP)**

**v1**

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**Approved by**

**Sabah K. Al Ghunaim**

**Chairman**



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## 1. Purpose

This policy establishes eNet's operational resilience framework to ensure uninterrupted delivery of e-money services, protect customer funds, and maintain trust in digital financial transactions. It aligns with regulatory requirements for Electronic Money Services Providers (EMSP) and international best practices in financial resilience.

## 2. Scope

- Applies to all eNet EMSP operations, including digital wallets, payment processing, settlement systems, and customer support.
- Covers IT infrastructure, transaction platforms, data centers, and third-party payment gateways.
- Extends to employees, contractors, agents, and outsourced service providers if any.

## 3. Policy Statement

eNet commits to:

- Safeguarding customer funds and transaction integrity.
- Ensuring continuity of critical payment and settlement services.
- Meeting regulatory obligations under financial authorities and central bank directives.
- Embedding resilience into technology, people, and processes.
- Rapid recovery from disruptions with minimal impact on customers.

## 4. Governance

- Board of Directors: Approves resilience strategy and ensures compliance with financial regulations.
- Risk & Compliance Officers: Oversees resilience planning, regulatory reporting, and risk management.
- Operational Coordination: Across IT, Finance, Compliance, and Customer Service.
- Employees & Agents: Must follow resilience protocols and report incidents immediately.

## 5. Key Principles for EMSP

- Critical Service Identification: Prioritize transaction processing, wallet access, settlement, and customer support.
- Cyber Resilience: Protect against fraud, hacking, and data breaches with layered security controls.
- Financial Resilience: Maintain liquidity buffers and contingency funding to ensure uninterrupted settlement.
- Business Continuity & Disaster Recovery: Maintain tested recovery plans for payment systems and customer data.
- Regulatory Compliance: Align with Central Bank of Kuwait (or relevant authority) and AML/CFT/WMD (Anti-Money Laundering/Counter-Terrorist Financing/Ani-Prefiltration of Weapons of Mass Destruction) requirements.
- Third-Party Oversight: Ensure payment processors, and agents meet resilience standards.
- Customer Protection: Guarantee transparent communication and rapid resolution during service disruptions.

## 6. Resilience Framework

- Prevent: Fraud detection, cybersecurity monitoring, and vendor risk assessments.
- Prepare: Scenario testing (e.g., cyberattack, system outage, liquidity crisis).
- Respond: Crisis management team activation, regulatory notifications, and customer communication.
- Recover: Restore transaction services within defined Recovery Time Objectives (RTOs).
- Adapt: Post-incident reviews and policy updates.

## 7. Roles & Responsibilities

- Risk & Compliance Officers: Lead resilience compliance and regulatory engagement.
- IT & Security Teams: Ensure system uptime, fraud monitoring, and cyber defense.
- Finance Team: Maintain liquidity and settlement continuity.
- Customer Service: Provide transparent updates to customers during disruptions.
- Compliance Team: Ensure AML/CFT/WMD and regulatory reporting obligations are met.



## 8. Compliance & Standards

eNet EMSP aligns with:

- Business Continuity Management
- Information Security
- PCI DSS (Payment Card Industry Data Security Standard)
- AML/CFT/WMD Regulations (Central Bank regulations)
- Local e-Money Regulations governing EMSPs

## 9. Monitoring & Reporting

- Real-time monitoring of transaction systems and fraud detection.
- Daily liquidity and settlement checks.
- Incident reporting to regulators within mandated timelines.
- Resilience testing and Board reporting.

## 10. Recovery Objectives

To ensure continuity of e-money services, eNet defines clear Recovery Time Objectives (RTOs) and Recovery Point Objectives (RPOs) for critical functions:

| Critical Service                             | RTO (Max Downtime) | RPO (Max Data Loss)     | Notes                                                                                  |
|----------------------------------------------|--------------------|-------------------------|----------------------------------------------------------------------------------------|
| Digital Wallet Access                        | 2 hours            | 15 minutes              | Customers must regain access quickly to avoid disruption in daily transactions.        |
| Transaction Processing (Payments, Transfers) | 1 hour             | Near-zero (≤ 5 minutes) | Payment continuity is essential; data integrity must be preserved.                     |
| Settlement & Clearing Systems                | 24 hours           | 1 hour                  | Liquidity and settlement continuity must be maintained to meet regulatory obligations. |
| Customer Support Channels                    | 4 hours            | N/A                     | Alternative communication                                                              |

|                              |          |                         |                                                                                |
|------------------------------|----------|-------------------------|--------------------------------------------------------------------------------|
|                              |          |                         | channels (IVR, email, social media) must be activated if primary systems fail. |
| Fraud Detection & Monitoring | 1 hour   | Near-zero (≤ 5 minutes) | Continuous fraud monitoring is critical to protect customer funds.             |
| Regulatory Reporting Systems | 24 hours | 1 hour                  | Compliance reporting must resume within regulatory timelines.                  |

## 11. Testing & Assurance

- RTOs and RPOs will be validated through annual resilience testing (including cyberattack simulations, system outages, and liquidity stress tests).
- Results will be reported to the Board of Directors and shared with regulators where required.
- Any gaps identified will trigger immediate remediation plans.

## 12. Continuous Improvement

- Post-incident reviews will assess whether RTOs and RPOs were met.
- Targets will be updated annually to reflect changes in technology, customer expectations, and regulatory requirements.

## 13. Regulatory Alignment of Recovery Objectives

eNet's Recovery Time Objectives (RTOs) and Recovery Point Objectives (RPOs) are mapped to key regulatory and industry standards to ensure compliance and customer protection:

| Critical Service      | RTO / RPO                | Regulatory / Standard Alignment                                     | Compliance Notes                                                         |
|-----------------------|--------------------------|---------------------------------------------------------------------|--------------------------------------------------------------------------|
| Digital Wallet Access | RTO: 2 hrs / RPO: 15 min | Central Bank of Kuwait EMSP Directive – customer access continuity; | Wallet downtime beyond 2 hrs may breach customer protection obligations. |

|                                              |                          |                                                                                                                 |                                                                               |
|----------------------------------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|
| Transaction Processing (Payments, Transfers) | RTO: 1 hr / RPO: ≤ 5 min | PCI DSS – transaction integrity; data security; AML/CFT/WMD Regulations                                         | Near-zero data loss required to prevent fraud and AML breaches.               |
| Settlement & Clearing Systems                | RTO: 24 hrs / RPO: 1 hr  | Central Bank of Kuwait Settlement Rules; Basel Committee Principles for Financial Market Infrastructures (PFMI) | Liquidity and settlement continuity must meet regulatory timelines.           |
| Customer Support Channels                    | RTO: 4 hrs               | Consumer Protection Regulations                                                                                 | Alternative channels must be activated to maintain customer communication.    |
| Fraud Detection & Monitoring                 | RTO: 1 hr / RPO: ≤ 5 min | AML/CFT/WMD Directives; PCI DSS                                                                                 | Continuous monitoring is required to detect suspicious activity in real time. |
| Regulatory Reporting Systems                 | RTO: 24 hrs / RPO: 1 hr  | Central Bank of Kuwait Reporting Requirements; AML/CFT/WMD Compliance                                           | Reports must be filed within mandated timelines to avoid penalties.           |

## 14. Reporting Notification Protocol

- **Incident reports** submitted within 24 hours, including root cause analysis and recovery actions.

## 15. Audit Review & Assurance

- Annual **audit** of resilience measures.
- Documentation of all resilience tests retained for **inspection**.

## **16. Policy Review**

This policy will be reviewed annually, or following:

- Regulatory changes in EMSP requirements.
- Significant incidents (e.g., cyberattack, payment outage).
- Organizational restructuring or new product launches.